



# CHAIRMAN'S REPORT

## Ian Simpson Chairman

**5th January 2022**

The Board of Directors met on Tuesday, 4th January for their scheduled monthly business meeting. The following items were discussed by the Board.

### **FINANCE**

Recent circumstances and current issues are impacting our finances, with the club's overall position significantly reduced from that expected and that for which we have budgeted. As with many businesses in the Hospitality industry, uncertainty about pandemic issues and government regulations, cautious responses from potential patrons and reduced staff numbers are impacting the revenue received by the Club.

The Board, and especially the management team, are doing their best to provide a high level of services to members and guests during this unprecedented time. I ask that you be patient and understanding, during what I hope will be a short term of uncertainty.

The Club recorded a break even result for the month but the overall financial position of the Club remains strong and viable.

Our outdoor areas continue to be popular with members and visitors. Golf continues to be popular and bowls numbers remain strong despite adverse weather conditions. Our Tennis courts remain busy with visitors and our very active tennis club members. Croquet players are back in full swing and continue to enjoy the club facilities.

Both bar sales and bottle shop trade is strong even though we have noticed a reduction in revenue on normally busy days like Boxing Day and New Year's Eve.

Social Alley and the Horseshoe Bay Kiosk remain busy and are providing much need revenue for the Club.

### **CLUB PROJECTS**

The Mid North Coast High Performance Centre, being built by Lipman Pty is progressing well however the work crew are taking a short break over the festive season. Club management and Directors have met with the builders and Council, user groups have had a walkthrough with the builders and the Club continues to plan for operations within the stadium.

The memorandum of understanding for the management rights to the stadium and playing fields is in its draft stage and will be considered by the Club in the coming weeks.

Hand over to the Club is still expected to be in April/May 2022.

A reminder, please see CEO, David if you have any questions.

The additional toilet near the green keepers shed is now in service. It is proposed to lock this building after hours to prevent vandalism.

Renovations to the Club are still scheduled to proceed in early February with the club in a strong position to service the investment in these works. Members will soon be able to see some graphics of the completed renovations via some pull up banners that will be placed in the club. Once complete we expect a boost in trade and turnover.

Planning for the implementation of the five-year plan to improve services, add new areas to the club and provide other commercial opportunities continues. The Board has reviewed this plan in preparation for a hand over to the new Board.

New cart paths will continue to be constructed by our greens staff, revenue permitting.

Our hotel plans continue to evolve with the Board considering further designs. We are in consultation with a local building company who will provide further options and recommendations. The Board have assessed both community and member feedback and we have passed that information on to the new designers. We hope to apply for financial assistance in February, with our management team preparing the necessary information for a government grant application.

The new gaming software system which will improve the administrative and reporting functions of the club business is installed, providing much needed gaming information to the Board and Club managers.





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### **CATERING**

The new catering team, led by our new chef Johnathan, continue to battle through the busy period with limited staff. Management are continually assessing staffing levels, actively recruiting and adjusting bistro times accordingly. Meanwhile the coffee shop and social alley remain open for food service.

### **CLUB MEMBERSHIP**

The Board approved 30 new members taking our total membership to 3984.

### **CLUB GRANTS**

The Board and Management will call for Club grants applications in February 2022. Our budget for these grants will not be set until then.

### **CLUB OPERATIONS UPDATE**

Restrictions due to COVID 19 are easing in NSW but patrons must still comply with social distancing and sign in procedures. Always comply with the directions of staff.

Members and visitors gaining access to the club, its surrounds and playing fields from subdivisions and streets to the south of the club are advised they do so at their own risk. New signage will be erected to provide information on cart traffic direction, check in locations and club sign in procedures will be erected at some access points.

We have received advice from Council that the road adjacent to the 5th Hole will be blocked off, not allowing public vehicular traffic.

Their advice also states that golf carts will be able to gain access through the bollards placed at the end of the road.

Access points such as the one near the 5th tee require some earthworks and stabilisation, which will be added to David Hobday's team's already busy schedule.

### **ANNUAL GENERAL MEETING**

The AGM is scheduled for 9.00am, Sunday 23rd January 2022.

Ballot papers and reports have been sent to the central mailing agency for distribution.

All financial members should, by now, have their ballot papers and annual reports.

### **THE LAST WORD**

Finally, this will be my last report to you as Chairman. It has been an honour and a privilege to be the Chairman of the Board of Directors of SWRCC. I thank all the members for their support, and I especially thank the Directors and David Cunningham for their counsel over the last 4 years.

